



Bombardier:

A Canadian industrial leader



DRIVING THE ECONOMY

21,400
employees

DRIVING FINANCE

Over \$652M
in tax revenues

DRIVING INNOVATION

\$27B invested in R&D
since 1986

DRIVING EXPORTS

54% of Canadian aerospace
and rail exports in 2017



~1,100 suppliers and
over \$2.5B in spending



\$10.6B contribution
to Canada's GDP in 2017



BiLevel rail cars, Toronto

Challenger 350 business aircraft

Contributing to the country's growth



Spearheading Canadian cutting edge technologies

CREATING JOBS

21,400
DIRECT JOBS

54,000
DIRECT, INDIRECT
AND INDUCED JOBS

\$1.6B
DIRECT
PAYROLL

\$3.2B
DIRECT, INDIRECT
AND INDUCED
PAYROLL

\$83,500
AVERAGE ANNUAL
COMPENSATION
WITHOUT BENEFITS
= 1.5 TIMES
THE NATIONAL AVERAGE



~1,100 suppliers across
a range of Canadian
economic sectors

~350
suppliers

~750
suppliers

\$2.5B spent by Bombardier
on goods and services
in Canada

\$388M

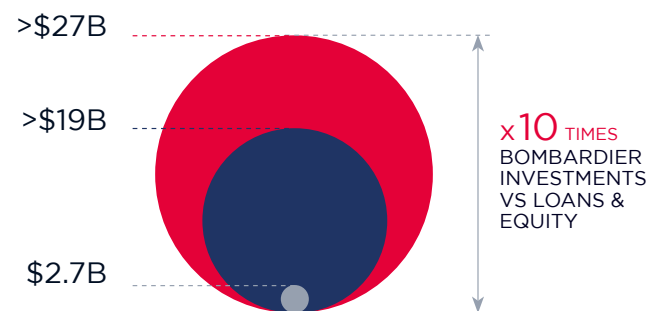
\$2.1B



DRIVING FINANCE

Creating value for Canadians

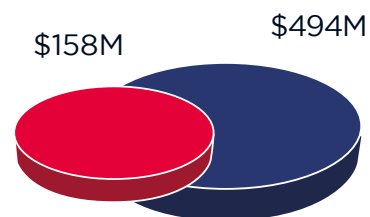
INVESTMENTS IN R&D AND RETURNS
TO THE PUBLIC TREASURY (1986 - 2018)



- Invested in R&D by Bombardier since 1986
- Canada's returns in taxes and repayments since 1986
- Total loans and equity investment received from federal and provincial governments, >\$760M reimbursed to date

TAX CONTRIBUTIONS
(2018)

\$652M



- Taxes paid¹ by Bombardier
- Taxes paid by Bombardier employees

1. Includes income taxes paid on profits, payroll taxes and social charges, sales and transaction taxes that are not recoverable and taxes on property and business operations.

500M
RAIL PASSENGERS
TRANSPORTED DAILY

100,000+
RAIL VEHICLES
WORLDWIDE

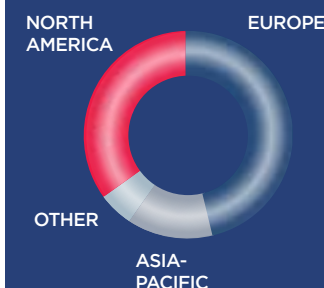
6,000+
AIRCRAFT IN SERVICE

70,000+ KM
OF TRACK EQUIPPED
WITH OUR SIGNALLING
SOLUTIONS



BOMBARDIER'S REVENUES BY REGIONS

TOTAL
\$21.0B



- Source: Research Infosource Inc., 2018
- Global 100 World Index, year 2018, companies with annual revenues of >\$1B
- Environmental Product Declaration
- Difference between Canadian manufacturing revenues and sales to Canadian clients
- Industry Canada data for 2017

1
Canada's No.1
business for R&D
expenditures¹

>1,000
interns per year

Over 290 original
Canadian inventions
patented since 2010

64 ongoing research
projects with 19
Canadian universities

Listed as Canada's
most sustainable
company²

34 aircraft programs
launched in three
decades

PIONEERING ENVIRONMENTAL TRANSPARENCY AND PERFORMANCE IN RAIL AND AEROSPACE

Received the first-ever EPD³
in the rail industry for the
Stockholm metro in 1998

Received the first-ever EPD in
civil aviation for the A220-100 airliner
(formerly CS100) in 2016

Will receive the first-ever EPD
for a business jet with
the Global 7500 in 2019



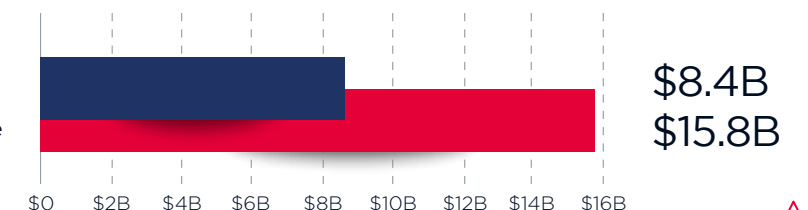
DRIVING EXPORTS

A Canadian champion and ambassador abroad



54% of Canadian aerospace and rail
exports are Bombardier products (2017)

- Bombardier's Canadian exports⁴
- Canadian aerospace and rail exports⁵



Designing and building Canada's next generation mobility solutions



BUSINESS AVIATION

Over 7,700 business aircraft deliveries forecast over the 2018 to 2028 period



RAIL TRANSPORTATION

Potential market growth of 2.6% annually until 2023



Global 7500 business aircraft

GLOBAL 7500: THE NEW INDUSTRY FLAGSHIP



The largest, longest range and most luxurious purpose-built business jet. Non-stop range of 7,700 nautical miles, connecting cities such as Toronto to Mumbai



Over 3,000 employees dedicated to the program in Canada with production sites in Toronto and Montréal



The *Global 7500* successfully entered into service on December 20, 2018



Metro cars manufacturing, La Pocatière, Québec



FLEXITY street car, Toronto

INNOVATIVE RAIL PRODUCTS BUILT FOR CANADA



4,600 employees in Canada. Over 1,000 employees are providing Operations and Maintenance services in Toronto for Canada's largest commuter rail fleet



Supporting the expansion of public transportation in Canada with the supply of 204 new low-floor streetcars and 76 light rail vehicles to Toronto, 27 light rail vehicles to Edmonton, 14 light rail vehicles to the Region of Waterloo



Continue modernizing metro services with the delivery of 639 AZUR cars in Montréal and 28 additional INNOVIA Metro 300 vehicles for the Vancouver SkyTrain



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